



JACOBS
UNIVERSITY



Study Program Handbook

Industrial Engineering & Management

Bachelor of Science

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1 The Industrial Engineering & Management (IEM) Study Program

1.1 Concept

Industrial Engineering is one of the most versatile and flexible branches of engineering. It has been said that engineers make things, whereas industrial engineers make things better.

The B.Sc. Industrial Engineering & Management (IEM) program deals with both the creation and the management of systems that integrate people, materials and energy in productive ways. It covers topics such as process engineering, operations research, supply chain management, engineering design, logistics, project management, and others. During their studies at Jacobs University, students are equipped with the essentials of both the management and the engineering business functions and thus they are prepared for successful careers in industry.

Contents

While the first year of the IEM program provides an overview of the fundamentals of management and engineering together with basic knowledge in formal methods (mathematics and statistics), students will be introduced to more specialized matters from the fields of Design, Management, Production Systems and Manufacturing from the second year onwards. Therefore, they take a certain number of specialized courses on Production, Engineering, Process Engineering, Finance and Project Management in order to gain deeper knowledge and to complete their competence profiles. In addition, all Industrial Engineering & Management students spend their fifth semester doing a guided industrial project (an internship lasting at least 4 months), which enables them to acquire valuable practical experience. Throughout all three years, students acquire valuable business, communication, programming and language skills. Moreover, they are also introduced to real-world problem solving skills through collaborative case study projects with chosen companies from Bremen.

Inputs from Industry: The Advisory Board

The Industrial Engineering & Management program is supported by an advisory board, whose members are representatives of different industrial companies and institutions. The Advisory Board provides advice to the faculty in designing and further developing the study program. In addition, each year the board awards one student from the graduating class for outstanding academic achievement. The members of the Advisory Board include:

- Chair: Hans-Ludger Körner, Chief Financial Officer of Röhlig & Co. Holding GmbH & Co. KG
- Jens Bieniek, Head of Finance M&A BLG Logistics Group AG & Co. KG
- Christian-Hans Bültemeier, CFO Hansa-Flex AB
- Robert Hempel, Managing Partner Hanseatische Waren Handelsgesellschaft MBH & CO KG
- Svenja Hösel, Director of the Board of the Kieserling-Foundation
- Dirk O. Rogge, Managing Director D. Oltmann Reederei GmbH & Co. KG
- Jurn Schmidt, Managing Director Hansa Meyer Global Transport GmbH & Co. KG
- Christian Vollers, Managing Director of Berthold Vollers GmbH

- Prof. Dr.-Ing. Thomas Wimmer, Chairman of the Board of the German Logistics Association (Bundesvereinigung Logistik (BVL) e. V.)

1.2 Specific Advantages of the IEM Program at Jacobs University

The Jacobs B.Sc. program in Industrial Engineering & Management prepares young talents for careers at the border of management and engineering business functions and teaches them to adapt naturally to interdisciplinary and intercultural surroundings. Of the many reasons to enroll in the IEM program at Jacobs University, six stand out:

- **High-quality Teaching and Excellent Supervision** For Jacobs University, highest standards in teaching mean strong professor-student interaction, and challenging curricula. Our excellent IEM faculty, with great research exposure, teaches students about current trends in industrial engineering and management with a transdisciplinary approach. Smaller class sizes, tutorials and feedback sessions allow effective learning and ensure understanding of theoretical concepts learnt in class. During their studies, students also receive individual academic support and career advising.
- **Lecturers from Renowned Industrial Companies** IEM program incorporates a number of courses taught by lecturers from renowned German corporations such as Porsche, Daimler and 4flow. In their courses, lecturers teach theoretical concepts coupled with practical applications and examples from the industry sector they are working in. Thus, students get to learn about best practices of different industries directly from the experts.
- **Practical Experience through Internship Project** All students spend their fifth semester doing an internship lasting between four to six months, which enables them to acquire valuable practical experience and is thus an essential part of the IEM program. We have established close connections with numerous companies and organizations in Germany. Our students also go on international internships all over Europe, Australia, China, Chile, Mexico, Singapore, Thailand, USA, or elsewhere.
- **Hands-on Learning** The Jacobs classes provide hands-on learning through interactive business games, case studies and creative group work. Another advantageous quality is the close cooperation with industries in the Bremen area and beyond. A great amount of real-world projects with companies, field trips, guest lectures and events on campus offer students the opportunities not only to gain the insights into industrial processes and to understand the theory learnt in class on a practical case scenario, but also to establish first industry contacts. In addition, the Jacobs international campus is the perfect environment for the IEM program as our students are exposed to an intercultural setting that prepares them for a career in global industrial corporations.
- **Involvement in Research and Industrial Projects** Within the study program, students of Industrial Engineering and Management have the opportunity to be actively involved in industrial and research projects of the faculty. The IEM Jacobs has performed diverse consulting projects with number of renowned industrial companies. Moreover, the IEM Jacobs research activities are focused on specific fields of industrial engineering, aiming at optimizing production systems in an increasingly globalized market.
- **A Plethora of Networking Opportunities** Several explicit networking occasions are built in to the program. They are provided in the form of multiple career events and initiatives such as "IEM Internship Day", Mini-Career Fairs, company site visits, case study com-

petitions with local companies, the series of guest lecturers, cooperation with the German Logistics Association (Bundesverband Logistik - BVL), and the "Logistics meets Experts", "Logistics Ambassadors" program organized in cooperation with VIA BREMEN.

1.3 Program-Specific Qualification Aims

The major B.Sc. Industrial Engineering & Management at Jacobs University provides students with theoretical knowledge as well as practical experience in both the management and the engineering business functions. This fundamental groundwork can be the foundation for a subsequent career in industrial and trade enterprises, consulting, IT, Logistics service provider companies, as well as in research and education. Previous graduates of this major have found employment at renowned international companies with ease, and they have been accepted to top-ranking universities all throughout the world for further studies. Company and university representatives stress that the graduates not only convinced them of their expertise, but also have extraordinarily strong development in their intercultural and communication abilities.

The IEM program at Jacobs University allows students to specialize without missing out on content from other disciplines. Companies' attitudes towards this kind of education are very open, as the graduates with this educational background fit into interface positions in which they can prove their special abilities very early in their professional development. IEM graduates will be able to work with engineering designs, discuss about financial issues of a project with controllers, make operational and strategic decisions involving complex or conflicting objectives and provide structured management reports about project progress. This ability to be on one level with both technical and management professionals clearly elevates B.Sc. Industrial Engineering & Management graduates above other young talent for example those from purely Business, Economics, or Engineering backgrounds.

As students of an international university, the graduates are used to performing in an English speaking and intercultural environment. Their already developed strong communication abilities and other "soft skills" are also strengthened throughout their studies. The students are slowly introduced to working within companies and very quickly develop personally and professionally through frequent, individual feedback sessions and personal attention. This facilitates and speeds up their subsequent careers and helps them to quickly become valuable company assets.

1.4 The Jacobs University Employability and Personal Development Concept

Jacobs University's educational concept aims at fostering employability which refers to skills, capacities, and competencies which transcend disciplinary knowledge and allow graduates to quickly adapt to professional contexts. Jacobs University defines employability as encompassing not just technical skills and understanding but also personal attributes and qualities enabling students to become responsible members of their professional and academic fields as well as of

the societies they live in.

Graduates of JU will be equipped with the ability to find employment and to pursue a successful professional career, which means that

- graduates possess the ability to acquire knowledge rapidly, to assess information and to evaluate new concepts critically;
- graduates have communicative competences which allow them to present themselves and their ideas and to negotiate successfully;
- graduates are familiar with business-related processes and management skills and are able to manage projects efficiently and independently.

Graduates of JU will also be equipped with a foundation to become globally responsible citizens, which includes the following attributes and qualities:

- graduates have gained intercultural competence; they are aware of intercultural differences and possess skills to deal with intercultural challenges; they are familiar with the concept of tolerance;
- graduates can apply problem-solving skills in negotiating and mediating between different points of view;
- graduates can rely on basic civic knowledge and have an understanding for ethical reasoning; students are familiar with the requirements for taking on responsibility.

1.5 Career Options

The profiles of the B.Sc. Industrial Engineering & Management graduates are of great interest to national and international, medium and large-sized, trade and service industry companies. Graduates especially qualify for tasks in the fields of Logistics, Supply Chain Management (SCM), Procurement, Manufacturing and Automation, Process Optimization and Information Technology (IT), but also for tasks from other disciplines. The career paths that open up for the graduates are equally as versatile as the major's theme. They range from specializations as experts in the production logistics areas, through project management careers in different fields, to strategic and corporate management positions. After graduation the students will excel at fulfilling various project responsibilities by applying the gained knowledge in the areas of manufacturing, transportation systems, supply chain management, project management, leadership, and team management. A close cooperation and contacts are established with numerous companies, including Airbus, Arcelor Mittal, Daimler, Barry Callebaut, Mondelez, Rhlig, Porsche, Deutsche Bahn, KPMG and more.

The Career Services Center as well as the Jacobs Alumni Association help students in their career development. The Career Services Center provides students high quality training and

coaching in CV and cover letter formulation, interview preparation, effective presenting, business etiquette and employer research as well as in many other aspects thus helping students identify and follow up rewarding careers after their time at Jacobs University. Furthermore, the Alumni Association helps students to establish a long-lasting and worldwide network which comes in handy when exploring job options in academia, industry, and elsewhere.

1.6 More Information and Contact

For more information please contact the study program coordinator:

Dr. Julia Bendul
Professor of Network Optimization in Production and Logistics
Email: j.bendul@jacobs-university.de
Telephone: +49 421 200-3194

or visit our program website: <http://iem-program.user.jacobs-university.de/>

2 The Curricular Structure

2.1 General

The undergraduate education at Jacobs University equips students with the key qualifications necessary for a successful academic, as well as professional career. By combining disciplinary depth and transdisciplinary breadth, supplemented by skills education and extracurricular elements, students are prepared to be responsible and successful citizens within the societies they work and live in.

The curricular structure provides multiple elements enhancing employability, transdisciplinarity, and internationality. The unique Jacobs Track, offered across all study programs, provides a broad range of tailor-made courses designed to foster career competencies. These include courses which promote communication, technology, business, (German) language, and management skills. The World Track, included in the third year of study, provides extended company internships or study abroad options. Thus students gain training on the job and intercultural experiences. All undergraduate programs at Jacobs University are based on a coherently modularized structure, which provides students with a broad and flexible choice of study plans to meet their major as well as minor study interests.

The policies and procedures regulating undergraduate study programs at Jacobs University in general can be found on the website.

2.2 The Jacobs University 3C-Model

Jacobs University offers study programs according to the regulations of the European Higher Education Area. All study programs are structured along the European Credit Transfer System (ECTS), which facilitates credit transfer between academic institutions. The three-year undergraduate program involves six semesters of study with a total of 180 ECTS credits. The curricular structure follows an innovative and student-centered modularization scheme - the 3C-Model - which groups the disciplinary content of the three study years according to overarching themes:

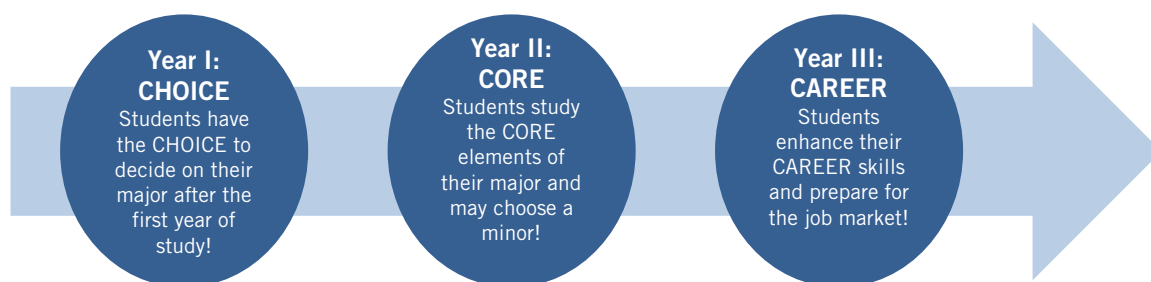


Figure 1: The Jacobs University 3C-Model

2.2.1 YEAR 1 - CHOICE

The first study year is characterized by a broad offer in disciplinary and interdisciplinary education. Students select three CHOICE modules from a variety of study programs. As a unique asset, our curricula allow students to select their study program freely from among the three selected CHOICE modules during their first year of study.

2.2.2 YEAR 2 - CORE

In the second year, students take three in-depth, discipline-specific CORE modules. One CORE module can also be taken from a second, complementary discipline, which allows students to incorporate a minor study track into their undergraduate education. Students will generally qualify for a minor if they have successfully taken at least one CHOICE module and one CORE module in a second field, and this extra qualification will be highlighted in the transcript.

2.2.3 YEAR 3 - CAREER

During their third year, students must decide on their career after graduation. In order to facilitate this decision, the fifth semester introduces two separate tracks. By default students are registered for the World Track.

1. The World Track

In this track there are two mandatory elective options:

- **Internship**

The internship program is a core element of Jacobs University's employability approach. It includes a mandatory semester-long internship off-campus (minimum 16 weeks in full-time) which provides insight into the labor market as well as practical work experience related to the respective area of study. Successful internships may initiate career opportunities for students. For more information, please contact the Career Services Center (<http://www.jacobs-university.de/career-services/contact>).

- **Study Abroad**

Students can take the opportunity to study abroad at one of our partner universities. Courses recognized as study abroad credits need to be pre-approved according to the Jacobs University study abroad procedures and carry minimum of 20 ECTS credits in total. Several exchange programs allow you to be directly enrolled at prestigious partner institutions worldwide. Jacobs University's participation in Erasmus+, the European Union's exchange program, provides an exchange semester at a number of European universities including Erasmus study abroad funding.

For more information, please contact the International Office (<http://intoffice.user.jacobs-university.de/outgoing/>).

2. The Campus Track

Alternatively, students may also opt to follow the Campus Track by continuing their undergraduate education at Jacobs, namely by selecting an additional CORE module during their third year and redistributing the remaining courses and modules across the

third year. This opportunity can be used by students to more intensively focus on their major or to fulfill the minor requirements for a second field of interest.

In the sixth semester, all students select from a range of specialization courses within their study program and concentrate on their Bachelor thesis in the context of a Project/Thesis Module.

All students attend a mandatory set of career skills courses and events throughout their studies. These equip them with necessary skills for their 5th semester and their future career.

2.3 The Jacobs Track

The Jacobs Track, another stand-alone feature of Jacobs University, runs parallel to the disciplinary CHOICE, CORE, and CAREER modules across all study years and is an integral part of all study programs. It reflects our commitment to an in-depth methodological education, it fosters our transdisciplinary approach, it enhances employability, and equips students with extra skills desirable in your general field of study. Additionally, it integrates essential language courses.

Mathematics, statistics, and other methods courses are offered to all students within a comprehensive Methods Module. This module provides students with general foundations and transferable techniques which are invaluable to follow the study content not only in the study program itself but also in related fields.

The Skills Module equips students with general academic skills which are indispensable for their chosen area of study. These could be, for example, programming, data handling, presentation skills, and academic writing, scientific and experimental skills.

The transdisciplinary Triangle Module offers courses with a focus on at least one of the areas of business, technology and innovation, and societal context. The offerings comprise essential knowledge of these fields for students from other majors as well as problem-based courses that tackle global challenges from different disciplinary backgrounds. Working together with students from different disciplines and cultural backgrounds in these courses broadens the students horizon by crossing the boundaries of traditional disciplines.

Foreign languages are integrated within the Language Module. Communicative skills and foreign language competence foster students intercultural awareness and enhance their employability in a globalized and interconnected world. Jacobs University supports its students in acquiring and improving these skills by offering a variety of language courses at all proficiency levels. Emphasis is put on fostering German language skills, as they are an important prerequisite for students to learn about, explore, and eventually integrate into their host country. Hence, acquiring 10 ECTS credits in German is a requirement for all students. Students who meet the requirements of the German proficiency level (e.g. native speakers) are required to select courses in any other language program offered.

2.4 Modularization of the Industrial Engineering & Management (IEM) Program

2.4.1 Content

Year 1

Take the mandatory module listed below and select two further CHOICE modules from a different study area.

General Industrial Engineering and Management (CH11-GenIEM)

General IEM is an introductory module designed to provide an overview of processes in industrial systems, logistics and supply chains. Students will learn the fundamentals of industrial engineering, industrial management, manufacturing technology, and logistics systems. Practical sessions will offer a number of exercises and activities to demonstrate and substantiate the technical concepts taught in lectures. The module provides a solid basis for further development in the Industrial Engineering and Management field, equipping the students with tools and concepts that are highly relevant for the further modules.

Year 2

Take two mandatory CORE modules and a third CORE module from a different study program.

Process Engineering (CO29-ProcessEng)

The Process Engineering Module is an advanced module building on the knowledge acquired from the General IEM courses. The students will learn to model business processes, to apply various quantitative techniques for optimizing logistics processes in networks and for assessing the involved risks, as well as to employ advanced lean methods for the elimination of waste in the manufacturing processes. The module is heavily focused on the applicability of all the tools learned, enabling the students to apply theory in practice by solving case studies, homework assignments and game-based activities.

Production and Engineering (CO30-ProductEng)

The Production and Engineering module is an advanced module building on the knowledge acquired from the General IEM courses. This module takes an in-depth look into production systems, providing the students with understanding product development and design activities, production planning and control methods, as well as the co-ordination of the entire manufacturing processes. Hands-on experience in the practical sessions will ensure an understanding of the complexity and challenges of the various production systems. In addition, the module focuses on the practical application of the taught theoretical concepts in industrial companies.

Some CORE Modules require students to have taken a specific CHOICE Module. Please see the Module Handbook for details regarding pre-requisites.

Year 3

In the 3rd year students follow the World Track by default:

1. World Track

5th Semester

- Internship / study abroad

6th Semester

- IEM Project / Thesis Module
- Program-specific Specialization Module
Exemplary course offering:
 - Modelling Dynamics in Industrial Systems
 - Business Law
 - Procurement Logistics
 - Distribution Logistics
 - Contract Logistics
 - Traffic, Transport and Storage Systems

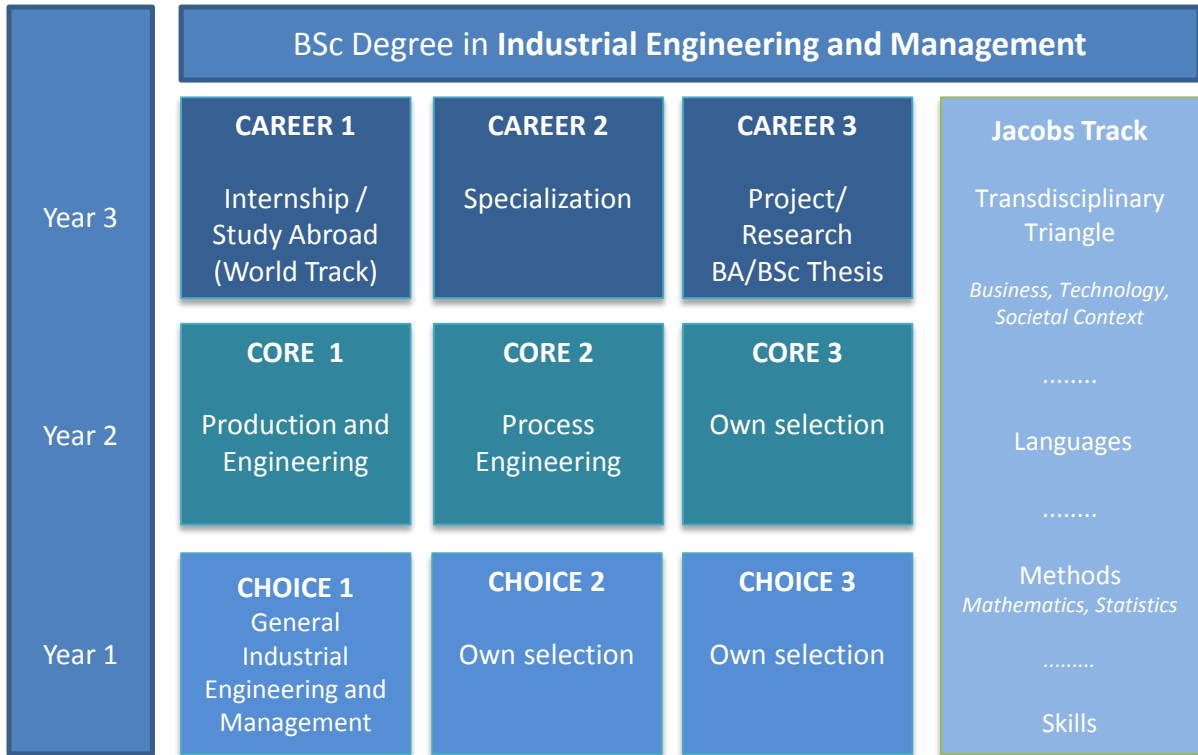
2. Campus Track

Students who do not enter the World Track follow the Campus Track.

5th and 6th Semester

- Program-specific Project / Thesis Module
- Program-specific Specialization Module
(please see World Track for exemplary course offering)
- Additional CORE Module

2.4.2 Structure



YEAR 1 *Take three CHOICE modules, two free selection*
YEAR 2 *Take two mandatory CORE modules and one CORE module from a different study program*
YEAR 3 *Alternatively Campus Track with a 4th CORE module instead of internship/study abroad module*

Figure 2: Industrial Engineering and Management Module Structure

3 Appendix 1a/1b: Mandatory Course Plans for World Track and Campus Track

Jacobs University Bremen reserves the right to substitute courses by replacements and/or reduce the number of mandatory/mandatory elective courses offered

Appendix 1a - Mandatory Course Plan for World Track

Industrial Engineering and Management – World Track																																							
Matriculation Fall 2015																																							
Program-Specific Modules					Jacobs Track Modules (General Education)																																		
Type	Status ¹	Semester	Credits	Credits	Type	Status ¹	Semester	Credits	Credits																														
Year 1 - CHOICE					45					20																													
<i>Take the mandatory CHOICE module listed below, this is a requirement for the IEM program.</i>																																							
CH11-GenIEM Module: General Industrial Engineering and Management					JT-ME-MethodsMath Module: Methods / Mathematics																																		
CH11-050103	Industrial Engineering	Lecture	m	1	5	JT-ME-120106	Applied Calculus I	Lecture	m	1	2,5																												
CH11-050111	Industrial Engineering Lab	Lab	m	1	2,5	JT-ME-120107	Applied Calculus II	Lecture	m	1	2,5																												
CH11-050262	Basics of Manufacturing Technology (Intersession)	Seminar	m	1	2,5	JT-ME-990113	Data Analysis and Statistical Inference with R	Lecture	m	2	2,5																												
CH11-050101	Introduction to Logistics & SCM	Lecture	m	2	5	JT-SK-Skills Module: Skills			m		5																												
Module: CHOICE (own selection)					e					1/2					30																								
<i>Students take two further CHOICE modules from those offered for all other study programs.²</i>										JT-SK-350111 Programming in Python					Lecture					m					1					2,5									
										JT-SK-350112 Advanced Programming in Python					Lecture					m					2					2,5									
										JT-TA-TriArea Module: Triangle Area										m					2,5														
										Take one course from the triangle (BUSINESS, TECHNOLOGY & INNOVATION, SOCIETAL CONTEXT) area. Each counts 2,5 ECTS ³					me					1/2					2,5														
										JT-LA-Language Module: Language										m					5														
										Take two German courses (2,5 ECTS each). Native German speakers take courses in another offered language					Seminar					me					1/2					5									
Year 2 - CORE					45					20																													
<i>Take the two mandatory modules listed below and one CORE module from a different study program.²</i>																																							
CO30-ProductEng Module: Production & Engineering					me					15					JT-ME-MethodsMath Module: Methods / Mathematics					m					7,5														
CO30-050232	Production Planning & Control	Lecture	m	3	5	JT-ME-990203	Statistical Modeling with R	Lecture	m	3	2,5																												
CO30-050131	Fundamentals of Engineering Design	Lab	m	3	2,5	JT-ME-120201	Elements of Probability	Lecture	m	3	2,5																												
CO30-052102	Production & Technology Management	Lecture	m	4	5	JT-ME-120213	Matrix Algebra	Lecture	m	4	2,5																												
CO30-050222	Advanced Production System Design	Seminar	m	4	2,5	JT-TA-TriArea Module: Triangle Area			m		7,5																												
CO29-ProcessEng Module: Process Engineering					me					15					Take three courses from the triangle (BUSINESS, TECHNOLOGY & INNOVATION, SOCIETAL CONTEXT) area. Each counts 2,5 ECTS ³					me					3/4					7,5									
CO29-080202	Operations Research	Lecture	m	3	5	JT-LA-Language Module: Language			m		5																												
CO29-050332	Advanced Lean Methods	Seminar	m	3	2,5	Take two German courses (2,5 ECTS each). Native German speakers take courses in another offered language	Seminar	me	3/4	5																													
CO29-050212	Process Modelling & Simulation	Lab	m	4	5																																		
CO29-050252	Supply Chain Management	Seminar	m	4	2,5																																		
Module: CORE (own selection)																																							
Year 3 - CAREER					45					5																													
CA02 / CA03 Module: Internship / Study Abroad					m					5					20					JT-TA-TriArea Module: Triangle Area					m					5									
CA01-CarSkills Module: Career Skills					m															Take two courses from the triangle (BUSINESS, TECHNOLOGY & INNOVATION, SOCIETAL CONTEXT) area. Each counts 2,5 ECTS ³					me					6					5				
CA17-IEM Module: Project/Thesis IEM					m					15																													
CA17-050303	Project IEM		m	6	5																																		
CA17-050304	Thesis IEM		m	6	10																																		
CA-S-IEM Module: Specialization Area IEM					m					10																													
Take four specialization courses (2,5 ECTS each) ²					me					5/6					10																								
Total ECTS									180																														

¹ Status (m = mandatory, e = elective, me = mandatory elective)

² For a full listing of all CHOICE / CORE / CAREER / Jacobs Track modules please consult the **CampusNet online catalogue** and / or the module handbook (on our website).

³ You are required to take six Triangle Area courses in total. Select two from each of the three triangle areas (BUSINESS, TECHNOLOGY & INNOVATION, SOCIETAL CONTEXT).

Appendix 1b - Mandatory Course Plan for Campus Track

Industrial Engineering and Management – Campus Track											
Matriculation Fall 2015											
Program-Specific Modules					Jacobs Track Modules (General Education)						
Type	Status ¹	Semester	Credits		Type	Status ¹	Semester	Credits			
Year 1 - CHOICE					Year 1 - CHOICE					45	20
<i>Take the mandatory CHOICE module listed below, this is a requirement for the IEM program.</i>											
CH11-GenIEM	Module: General Industrial Engineering and Management		m	15	JT-ME-MethodsMath	Module: Methods / Mathematics		m	7,5		
CH11-050103	Industrial Engineering	Lecture	m	1	5	JT-ME-120106	Applied Calculus I	Lecture	m	1	2,5
CH11-050111	Industrial Engineering Lab	Lab	m	1	2,5	JT-ME-120107	Applied Calculus II	Lecture	m	1	2,5
CH11-050262	Basics of Manufacturing Technology (Intersession)	Seminar	m	1	2,5	JT-ME-990113	Data Analysis and Statistical Inference with R	Lecture	m	2	2,5
CH11-050101	Introduction to Logistics & SCM	Lecture	m	2	5	JT-SK-Skills	Module: Skills		m	5	
	Module: CHOICE (own selection)		e	1/2	30	JT-SK-350111	Programming in Python	Lecture	m	1	2,5
<i>Students take two further CHOICE modules from those offered for all other study programs.²</i>					JT-SK-350112	Advanced Programming in Python	Lecture	m	2	2,5	
					JT-TA-TriArea	Module: Triangle Area			m	2,5	
						Take one course from the triangle (BUSINESS, TECHNOLOGY & INNOVATION, SOCIETAL CONTEXT) area. Each counts 2,5 ECTS ³	me	1/2		2,5	
					JT-LA-Language	Module: Language			m	5	
						Take two German courses (2,5 ECTS each). Native German speakers take courses in another offered language	Seminar	me	1/2	5	
Year 2 - CORE					Year 2 - CORE					45	20
<i>Take the <u>two</u> mandatory modules listed below and one CORE module from a different study program.²</i>											
CO30-ProductEng	Module: Production & Engineering		me	15	JT-ME-MethodsMath	Module: Methods / Mathematics		m	7,5		
CO30-050232	Production Planning & Control	Lecture	m	3	5	JT-ME-990203	Statistical Modeling with R	Lecture	m	3	2,5
CO30-050131	Fundamentals of Engineering Design	Lab	m	3	2,5	JT-ME-120201	Elements of Probability	Lecture	m	3	2,5
CO30-052102	Production & Technology Management	Lecture	m	4	5	JT-ME-120213	Matrix Algebra	Lecture	m	4	2,5
CO30-050222	Advanced Production System Design	Seminar	m	4	2,5	JT-TA-TriArea	Module: Triangle Area		m	7,5	
CO29-ProcessEng	Module: Process Engineering		me	15		Take three courses from the triangle (BUSINESS, TECHNOLOGY & INNOVATION, SOCIETAL CONTEXT) area. Each counts 2,5 ECTS ³	me	3/4		7,5	
CO29-080202	Operations Research	Lecture	m	3	5	JT-LA-Language	Module: Language		m	5	
CO29-050332	Advanced Lean Methods	Seminar	m	3	2,5		Take two German courses (2,5 ECTS each). Native German speakers take courses in another offered language	Seminar	me	3/4	5
CO29-050212	Process Modelling & Simulation	Lab	m	4	5						
CO29-050252	Supply Chain Management	Seminar	m	4	2,5						
	Module: CORE (own selection)										
Year 3 - CAREER					Year 3 - CAREER					45	5
COXX	Module: Additional (4th) CORE module		m	5/6	15	JT-TA-TriArea	Module: Triangle Area		m	5	
CA01-CarSkills	Module: Career Skills		m				Take two courses from the triangle (BUSINESS, TECHNOLOGY & INNOVATION, SOCIETAL CONTEXT) area. Each counts 2,5 ECTS ³	me	5	5	
CA17-IEM	Module: Project/Thesis IEM		m		15						
CA17-050303	Project IEM		m	5	5						
CA17-050304	Thesis IEM		m	6	10						
CA-S-IEM	Module: Specialization Area IEM		m		15						
	Take six specialization courses (2,5 ECTS each) ²		me	5/6	15						
Total ECTS										180	

¹ Status (m = mandatory, e = elective, me = mandatory elective)

² For a full listing of all CHOICE / CORE / CAREER / Jacobs Track modules please consult the **CampusNet online catalogue** and / or the module handbook (on our website).

³ You are required to take six Triangle Area courses in total. Select two from each of the three triangle areas (BUSINESS, TECHNOLOGY & INNOVATION, SOCIETAL CONTEXT).